



This report estimates the 2012 economic impacts of the loss of 66.3 full time equivalent positions with the Juneau School District on the Juneau Borough. The average salary of these positions was estimated by the School District to be \$55,000, with an additional \$24,750 in benefits per job. That information was fed through an economic input/output model (IMPLAN 3) designed to fit the City and Borough of Juneau's economy to determine secondary impacts (multiplier effects) of initial job loss in the Juneau area. The following impacts are estimated in terms of direct, indirect, and induced impacts. Economic multipliers in this model are from 2010, the most current information available, and are stated in 2011 dollars. This report estimates easily quantifiable impacts from this action. It does not include possible other impacts that are not easily estimated.

**2012 Impacts on the Juneau Borough of Juneau School District Job Losses  
(in 2011 dollars)**

Type of Impact	Dollar Value
Direct Impacts	-\$5,287,425
Indirect Impacts	-\$1,667,019
Induced Impacts	-\$4,494,956
<b>Total Impacts</b>	<b>-\$11,449,401</b>

Source: IMPLAN 3 Econometric Model, Minnesota IMPLAN Group, 2012.

The types of impacts are defined below:

- **Direct** impacts are primary impacts in the Juneau Borough that are a direct result of loss of positions in the Juneau School District.
- **Indirect** impacts are secondary impacts created by loss of additional spending in the local area by **businesses** earning revenue directly from Juneau School District activity.
- **Induced** impacts are secondary impacts created by loss of additional spending in the Juneau Borough by **households** who earn income (usually as wages and salaries) directly from the Juneau School District.